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## PARTNERSHIP AND THE LEAKY BUCKET COMMUNITY DEVELOPMENT PRINCIPLE AS A KEY POINT IN SOCIAL CAPITAL ACCUMULATION

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**Abstract**

- This paper aims to describe some types of partnerships between governments, communities, new social movements and firms. And also leaky bucket principle as a major importance in partnership for participatory planning process that encompasses early stage of development, shift in system governance, and accumulation of social capital. The aim of this paper is also to review the principle of the leaky bucket in global and international partnerships. And have a closer look at its processes and short comings.
- Keywords:** leaky bucket principle, global and international partnerships, development, Social Capital

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- What is partnership?**
- The term partnership describes a very wide range of contracts and informal arrangements between firms and communities. A partnership is the relationship existing between two or more persons or entities that join to carry on a trade or business. Each one contributes money, property, labor or skill, and expects to share in the profits and losses of the business (Brinkerhoff, 2002, p.1).

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**Effective community partnerships:**

Center for Substance Abuse Prevention (CSAP) have demonstrated that effective community partnerships include the following characteristics:

**A comprehensive vision** that encompasses all segments in a community and aspects of community life.

- **A widely shared vision** that has been agreed on by groups and citizens across the community.
- **A strong core of committed partners** who have been involved in the partnership from the very beginning.
- **Inclusive and broad-based memberships** that reflects the participation from all segments of the community, including the work place.
- **Reasonable staff turnover** that is not disruptive.
- **Extensive prevention activities** and support for local prevention. (CSAP, 2000).

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**Government-government partnerships samples in Mexico**

- The unique public-private US-Mexico Partnership for Prosperity initiative was launched in September 2001 with initiatives to target economic development in Mexico in the areas, which generate the most migrants. US-Mexico Partnership for Prosperity delivers the Good Partner Award to recognize the role of the private sector in advancing social and economic development in Mexico. In 2004, the winners were General Motors de México and Commercial Mexicana de Pinturas (Consortio, 2002).

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**Government-firms partnerships**

- Partnering with Business is a private sector partnership between the Business Council for Sustainable Energy (BCSE) and United States Agency for International Development (USAID), promote sustainable energy technologies and the reduction of greenhouse gas emissions in developing countries.
- Firms and governments are very interested in looking for ways to establish partnerships in Mexico and other developing countries to implement pilot projects to achieve significant emissions reductions and bring investment opportunities to Mexico.

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### Partnerships between firms

- The "Intel Teach to the Future" partnership with Microsoft, Hewlett-Packard, and other computer software and hardware manufacturers provide equipment, teacher training, and technical support to primary and secondary schools. Intel de México gives a prize, the Premio Intel, to reward Mexican entrepreneurs under the frame of US Partnership for Prosperity.
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- The Ronald McDonald House Charities of McDonlad's Corporatona is involved in partnership with suppliers, McDonald's restaurant owner/operators, and customers.

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### Public Private Partnerships (PPP)

- Public-private partnerships (PPPs) have recently been adopted by governments across the world as a means to organize activities in the mixed sphere between public and private (Osborne 2000). Yet, PPPs have led to very different reactions in different countries.

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### The leaky bucket principle in community development

According to Cinnéide (2003) partnerships for participatory planning processes in Mexico are:

- Embryonic (early) Stage of Development
- Gradual Shift to System of Governance that is participative as well as representative
- Facilitating the Accumulation of Social Capital

#### Several Shortcomings

- Lacking real influence
- Partners insufficiently empowered
- Weak local government
- Limited discretion regarding spending priorities
- Much done, more to do

Some partnerships programs that happen to provide benefits to the poor are programs that pour more water into the bucket. Thus, it is necessary to focus more on fixing the leaks.

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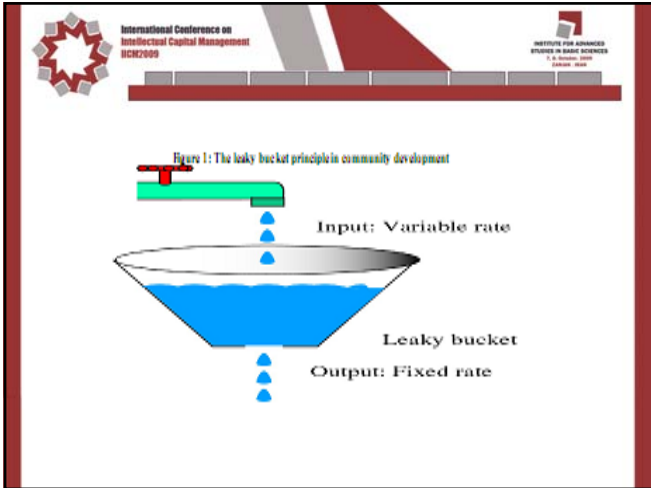
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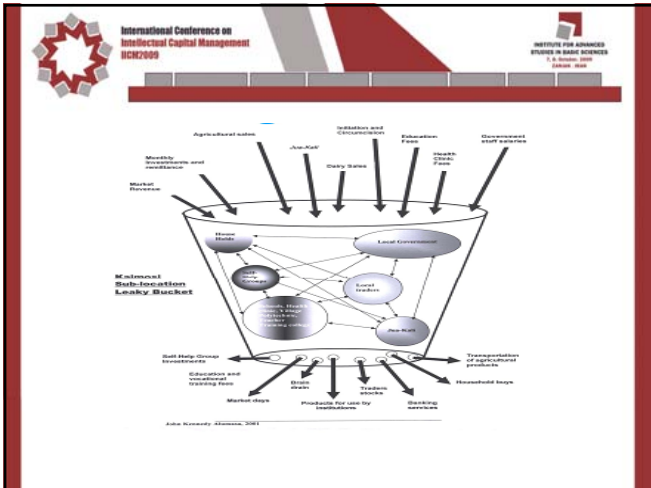
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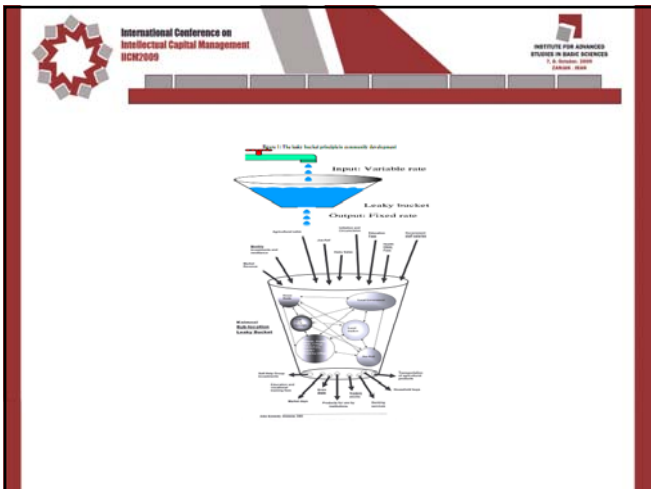
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***Thanks for your patience***

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